This is our fifth annual survey. As before, this shows average annual salary estimates and contractor day rates for a wide range of jobs, at different levels of seniority. This year, we've changed the format, so instead of grouping salaries by years of experience we've simply used 'junior', 'mid' and 'senior' to reflect experience in the relevant role. Factors like location, company and individual performance, and technological change may also influence the figures.

ROLE	jnr.	mid.	snr.	for 2019 add	Day Rate	ROLE	jnr.	mid.	snr.	for 2019 add	Day Rate
ANALYSIS						PROJECT/CHANGE					
Head of Bus. Analysis	£53,000	£60,000	£72,000	3%	£600	Scrum Master	£39,000	£48,000	£55,000	5%	£450
Business Analyst	£37,000	£47,000	£58,000	3%	£400	Change Master	£40,000	£49,000	£55,000	5%	£450
Process Analyst	£28,000	£35,500	£44,500	3%	£370	Head of Change	£54,000	£62,500	£75,000	5%	£575
Systems Analyst	£32,000	£36,000	£45,000	3%	£375	Product Manager	£34,500	£53,000	£59,000	5%	£400
Change Analyst	£30,000	£42,000	£45,000	3%	£350	PMO Analyst	£28,000	£38,000	£45,000	5%	£300
ARCHITECTURE						PMO Manager	£45,000	£52,000	£58,000	5%	£475
Infrastructure Architect	£55,000	£62,000	£70,000	5%	£600	Project Manager	£48,000	£52,000	£62,000	5%	£475
Enterprise Architect	£65,000	£74,000	£80,000	5%	£700	Programme Manager	£60,000	£75,500	£85,000	5%	£700
Software Architect	£55,000	£64,000	£72,000	5%	£600	Release/Config. Mngr.	£45,000	£50,000	£55,000	5%	£450
Digital Architect	£56,000	£64,000	£70,000	5%	£600	DIGITAL					
Application Architect	£56,000	£64,000	£74,000	5%	£600	UX Researcher	£35,000	£40,500	£45,000	5%+	£400
Solutions Architect	£59,000	£67,000	£85,000	5%	£700	UI Designer	£34,000	£40,000	£45,000	5%+	£400
Business Architect	£56,000	£64,000	£70,000	5%	£600	Digital Acc./Project Mngr.	£45,000	£55,000	£60,000	5%+	£500
Head of Architecture	£75,000	£85,000	£95,000	5%	£750	Digital Designer	£40,000	£45,000	£50,000	5%+	£425
MANAGEMENT						Head of Digital	£50,000	£60,000	£72,000	5%+	£450
Mgmt Consultant	£44,000	£52,500	£65,000	3%	£600	SEO/PPC/Social Media Mngr.	£32,000	£41,000	£48,000	5%+	£350
IT Manager	£40,000	£43,000	£52,000	3%	£400	SOFTWARE/WEB					
IT Director	£72,500	£75,000	£90,000	3%	£775	Python Developer	£35,000	£45,000	£53,000	10%+	£400
Business Dev. Mngr.	£37,500	£45,000	£52,000	3%	£450	Javascript Developer	£31,000	£38,000	£50,000	10%+	£375
CIO/CTO	£87,500	£100,000	£140,000	3%	£900	Development Lead	£46,000	£57,000	£68,000	10%+	£475
Programme Director	£80,000	£90,000	£100,000	3%	£850	C/C++	£31,000	£42,500	£51,000	5%+	£400
DATA/ERP						Front End Developer	£31,000	£40,750	£50,000	10%+	£375
Data Scientist	£40,000	£55,000	£69,000	15%+	£600	Mobile Developer	£32,500	£45,000	£60,000	10%+	£450
Data/BI/ETL Analyst	£35,000	£40,000	£50,000	5%+	£400	HTML/CSS Developer	£26,250	£33,500	£42,500	10%+	£325
Data/BI/ETL Developer	£35,000	£45,000	£55,000	5%+	£400	.NET Developer	£30,000	£40,000	£60,000	10%+	£400
Database Administrator	£34,000	£49,500	£58,000	5%+	£400	Java Developer	£32,000	£43,000	£62,000	10%+	£400
ERP Consultant	£40,000	£50,000	£57,500	5%+	£400	PHP Developer	£28,750	£37,000	£45,000	5%+	£350
Oracle Developer	£31,000	£45,000	£62,000	5+%	£400	TESTING					
INFRASTRUCTURE						Penetration Tester	£35,000	£42,000	£50,000	10%+	£350
DevOps Engineer	£41,000	£50,000	£60,000	10%+	£525	Test Analyst/Engineer	£32,000	£40,000	£48,000	10%+	£350
System Administrator	£31,000	£42,000	£48,000	5%	£300	Test Manager	£42,500	£50,000	£56,000	5%+	£450
Application Support	£27,000	£35,000	£41,000	5%	£300	Test Team Lead	£39,000	£45,000	£48,000	5%+	£400
1st/2nd Line Support	£21,000	£27,000	£30,000	5%	£200	Performance Tester	£38,000	£48,000	£58,000	10%+	£450
2nd/3rd Line Support	£28,000	£32,000	£40,000	5%	£300	Manual Tester	£26,000	£32,000	£37,500	10%	£300
Data/Network Engineer	£27,000	£41,000	£45,000	5%	£300	GRADUATE					

Service Delivery Engineer	£30,000	£45,000	£50,000	5%	£350
Infrastructure Manager	£35,000	£42,500	£50,000	5%	£350
Operations Analyst	£26,250	£32,500	£40,000	5%	£300
Telecoms VOIP	£32,500	£42,500	£52,500	5%	£350
SECURITY					
Security Administrator	£35,000	£50,000	£60,000	15%+	£500
Security Analyst	£35,000	£45,000	£60,000	15%+	£500
Security Manager	£55,000	£65,000	£75,000	15%+	£550

Graduate Business Analyst	£26,500	n/a	n/a	n/a	n/a
Graduate Developer	£27,000	n/a	n/a	n/a	n/a
Graduate Tester	£25,000	n/a	n/a	n/a	n/a
Graduate Support	£25,000	n/a	n/a	n/a	n/a

Sources: The salaries shown here are based on: placements we made in 2018; a salary survey conducted by an independent third-party for us in December 2018; and up-to-date information from our candidate database. This was then cross-checked against salary surveys by ScotlandIS and ITjobswatch, and competitor surveys.

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